

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338  
**Date:** Friday, January 05, 2018 2:54:13 PM  
**Attachments:** [SBI-TI RE Status for LMI All-hands 02-18-08.ppt](#)  
[SBI-TI RE Status for LMI All-hands 02-19-08.pdf](#)

---

I ran a search and only came up with these two documents, which must have been the real estate component of a PF225 status brief we (b) (6), (b) (7)(C) & I) presented at the off-site held over at the old LMI offices on those dates.

Technically there have been other meetings there, such as a CTIMR bootcamp for new PM's and Sector personnel, as well as for other components of the PMO, such as one held a year or so ago by the BOD.

However, I don't have any documents for those.

v/r

(b) (6), (b) (7)(C)  
[Redacted]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 05, 2018 2:41 PM  
**To:** (b) (6), (b) (7)(C)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

Copy. Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Team Lead, Communications  
Communications and Workforce Strategy  
Business Operations Division  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, January 05, 2018 2:26 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

The only meeting I'm aware of that was held at LMI was the PF225/VF300 "kick-off" meeting held in our former building. The meeting occurred right after either (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C) came on board. Having said that I don't have any of my PF225/VF300 notes or emails anymore.

(b) (6), (b) (7)(C), P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, January 5, 2018 11:43 AM

**To:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

Hi (b) (6), (b) (7)(C),

Happy New Year to you as well, and thank you for your insight! We did have a call with the Sierra Club on this, and documentation pertaining to the scope of work that LMI is contracted for did not fit what they were looking for.

(b) (5)

Thanks again,

(b) (6), (b) (7)(C)

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 03, 2018 4:51 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

Hi (b) (6), (b) (7)(C), happy new year!

(b) (5)

Thank you!

v/r

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 03, 2018 3:05 PM

**To:** (b) (6), (b) (7)(C)

[REDACTED]

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 03, 2018 2:58 PM

**To:** (b) (6), (b) (7)(C)

[REDACTED]

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: NEW FOIA REQUEST - SIERRA CLUB 011338

I do not have any responsive documents. Thanks!

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch

Border Patrol and Air and Marine PMO

Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 3, 2018 2:19 PM

**To:** (b) (6), (b) (7)(C)

[REDACTED]

**Cc:** (b) (6), (b) (7)(C)

**Subject:** NEW FOIA REQUEST - SIERRA CLUB 011338

**Importance:** High

Good Afternoon,

In response to litigation on Sierra Club on CBP-2017-011338, OCC has asked that please perform another search for documents responsive to the following. We responded to a request very similar to this previously, however, the Sierra Club has updated their request to reflect the following.

Sierra Club concedes there is overlap with a previous similar request, but claims there are differences, too. In describing such differences, the Sierra Club notes that "the 2014 request seeks documents from January 1, 2006 through December 31, 2012 that touch on LMI's work with/for Customs and Border Protection (CBP), including records related to business arrangements, meetings and reports between LMI and CBP.

The 2016 request more specifically seeks documents from 2006 to 2016 that relate LMI's role in the Secure Border Initiative Program Management Office (SBI PMO), including records related to meetings addressing SBI PMO at LMI's office in McLean, Virginia, memos and reports." Please see attached for the request in its entirety.

Once you have reviewed this request, please initiate searching for responsive documents.

- Provided below for your use are suggested search terms. Please note, these terms are simply suggested. Please use any terms you think are appropriate in locating responsive documents. If you do choose to use alternate terms, please document your terms and submit with your responsive documents.
- If you feel that others within our PMO may have responsive documents, please let me know immediately so that they may be added to this request.
- For wall related requests – OIT is conducting searches for responsive emails

Please submit all responsive documents to (b) (6), (b) (7)(C) NLT COB Friday 1/5/18. As a result of heightened interest in wall projects and pending litigation regarding FOIA, please respond to all FOIA requests within 48 hours.

Suggested Search Terms:

Pedestrian fence  
PF 225  
Vehicle fence  
VF 300  
Secure Border Initiative  
SBI

FOIA Request:

***The Sierra Club trying to understand the scope of work that LMI (the Logistics Management Institute) did for Customs and Border Protection regarding border fencing and related tactical infrastructure. According to LMI's website this work was quite expansive, and LMI and its***

*employees repeatedly pop up in FOIA documents that we have received from CBP and other agencies. LMI employees appear to have played an important role in the Secure Border Initiative Program Management Office. We have received some SBI PMO meeting minutes from 2007 and 2008 that indicate that meetings were held at LMI's McLean, Virginia office. The Sierra Club specifically seeks documents, including SBI PMO and other meeting minutes and notes, as well as emails, memos, and reports, that involve and/or relate to the participation of LMI employees in the Secure Border Initiative Program Management Office, and meetings at LMI's McLean, Virginia office **from January 2006 through the present.***

*Please include emails, letters, call logs, and other communications regarding these meetings. Customs and Border Protection discussions, reports, updates, presentation materials such as Power points, etc., that pertain to these meetings should be included.*

*Please search responsive records regardless of format, medium, or physical characteristics. Our request includes email, telephone messages, voice mail messages, daily agenda and calendars, information about scheduled meetings and/or discussions regarding the aforementioned topic, whether in person or over the telephone, agendas for those meetings and/or discussions, participants included in those meetings and/or discussions, and transcripts, notes and/or minutes from any such meetings and/or discussions. If it is your position that any portion of the requested records is exempt from disclosure, the Sierra Club requests that you provide it with an index of those documents as required under Vaughn v. Rosen, 484 F.2d 820 (D.C. Cir. 1973), ce*

**(b) (6), (b) (7)(C)**

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: **(b) (6), (b) (7)(C)**

**(b) (6), (b) (7)(C)**



# SBI-TI Real Estate Challenges



(b) (5)

~~For Official Use Only~~



# PF225 DT Processing Status

Reported by DOJ as of 02/16/08



ROE DT STATUS	# of DT Actions	COMMENTS
(b) (5)		

DT – Declaration of Taking  
ROE – Right of Entry

~~For Official Use Only~~

BW23 FOIA CBP 002201





# PF225 ROE Condemnations

## OBP Sector – as of 02/16/08



(b) (5)

(b) (5)

~~For Official Use Only~~



# PF225 ROE Condemnations

As of 02/16/08



(b) (5)

DT – Declaration of Taking  
ROE – Right of Entry

~~For Official Use Only~~

BW23 FOIA CBP 002203



## SBI-TI Real Estate Challenges



(b) (5)

~~For Official Use Only~~



# PF225 DT Processing Status

Reported by DOJ as of 02/16/08



(b) (5)

DT – Declaration of Taking  
ROE – Right of Entry

~~For Official Use Only~~



# PF225 ROE Condemnations

## OBP Sector – as of 02/16/08



(b) (5)

(b) (5)

~~For Official Use Only~~

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: NCO - Real Estate  
**Date:** Monday, June 13, 2016 8:16:31 AM

---

I am back today. Will get back to you. We have good relationships with the railroad. It is not a working railroad.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, June 12, 2016 7:38 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FW: NCO - Real Estate

(b) (5)

as well (see original email at bottom from (b) (6) -Baker). (b) (6), (b) (7)(C) is on the communications and I'm sure it will be an agenda item on Tuesday afternoon's call.

As a reminder I will be on vacation out of the country next week so I won't be checking cbp emails next week (you can still reach me at (b) (6) if necessary).

Best,

(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Saturday, June 11, 2016 12:56 AM  
**To:** (b) (6) (b) (6), (b) (7)(C)  
(b) (6) >  
**Cc:** (b) (6) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** RE: NCO - Real Estate

(b) (6), (b) (5)

Let us know on Monday please!!

Thanks!

(b) (6)

(b) (6)  
Tactical Infrastructure Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

---

**From:** (b) (6)  
**Sent:** Thursday, June 09, 2016 3:52 PM  
**To:** (b) (6) (b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6)  
**Subject:** [EXTERNAL] RE: NCO - Real Estate

Hi (b) (6), (b) (7)(C)

You are correct on your question below.

Also, Per you request, attached is an exhibit of wash 15 W (2 pages), cover sheet with the wash location and the modified rectangular area.

Also included a .kmz file for your reference to locate it in google earth.

Thank you for the feedback and feel free to call me for any additional clarification needed.

Respectfully,

(b) (6), P.E. | Project Manager | Michael Baker International  
Phoenix Plaza Tower II, 2929 N. Central Avenue, 8th Floor | Phoenix, AZ 85012 | (b) (6) |  
[M] (b) (6)  
(b) (6) | [Blockedwww.mbakintl.com](mailto:Blockedwww.mbakintl.com)



---

**From:** (b) (6)

**Sent:** Thursday, June 09, 2016 9:49 AM

**To:** (b) (6); (b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** RE: NCO - Real Estate

(b) (6),

I understand the attached sketch. (b) (5)

(b) (5)

(b) (5)

(b) (6)

(b) (6)

Tactical Infrastructure Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, June 08, 2016 4:14 PM

**To:** (b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** [EXTERNAL] NCO - Real Estate

Gentlemen,

(b) (5)



(b) (5)

If you have any questions on the attached feel free to contact either (b) (6) or myself.

We'd greatly appreciate a timely response.

Thanks,

(b) (6), (b) (7)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: NCO - Real Estate  
**Date:** Monday, June 13, 2016 8:27:30 AM

---

Thanks.

Regards,  
(b) (6), (b) (7)(C), PMP, CBM  
Director  
CBP-OA-FM&E-BPFTI  
Tactical Infrastructure  
Washington, D.C  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 13, 2016 8:16:30 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: NCO - Real Estate

I am back today. Will get back to you. We have good relationships with the railroad. It is not a working railroad.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, June 12, 2016 7:38 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FW: NCO - Real Estate

(b) (5)

as well (see original email at bottom from (b) (6) -Baker). (b) (6) is on the communications and I'm sure it will be an agenda item on Tuesday afternoon's call.

As a reminder I will be on vacation out of the country next week so I won't be checking cbp emails next week (you can still reach me at (b) (6) if necessary).

Best,

(b) (6), (b) (7)

---

**From:** (b) (6)

**Sent:** Saturday, June 11, 2016 12:56 AM

**To:** (b) (6) (b) (6), (b) (7)(C)

(b) (6) (b) (6)

**Cc:** (b) (6) (b) (6)

(b) (6), (b) (7)(C)

(b) (6)

**Subject:** RE: NCO - Real Estate

(b) (6), (b) (5)

Let us know on Monday please!!

Thanks!

(b) (6)

(b) (6)

Tactical Infrastructure Program Manager

ECSSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

---

**From:** (b) (6)

**Sent:** Thursday, June 09, 2016 3:52 PM

**To:** (b) (6) (b) (6)

(b) (6) (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) (b) (6)

(b) (6)

**Subject:** [EXTERNAL] RE: NCO - Real Estate

Hi (b) (6)

You are correct on your question below.

Also, Per your request, attached is an exhibit of wash 15 W (2 pages), cover sheet with the wash location and the modified rectangular area.

Also included a .kmz file for your reference to locate it in google earth.

Thank you for the feedback and feel free to call me for any additional clarification needed.

Respectfully,

(b) (6), P.E. | Project Manager | Michael Baker International  
Phoenix Plaza Tower II, 2929 N. Central Avenue, 8th Floor | Phoenix, AZ 85012 | [O] (b) (6) |  
[M] (b) (6)  
(b) (6) | [Blockedwww.mbakertnl.com](#)



---

**From:** (b) (6)  
**Sent:** Thursday, June 09, 2016 9:49 AM  
**To:** (b) (6); (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
(b) (6); (b) (6)  
(b) (6)  
**Subject:** RE: NCO - Real Estate

(b) (6),

I understand the attached sketch. (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

(b) (5)

(b) (6)

(b) (6)  
Tactical Infrastructure Program Manager  
ECSO, TI Branch  
USACE Fort Worth District

office (b) (6)  
bb (b) (6)

---

**From:** (b) (6)  
**Sent:** Wednesday, June 08, 2016 4:14 PM  
**To:** (b) (6)  
; (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** [EXTERNAL] NCO - Real Estate

Gentlemen,

(b) (5)

If you have any questions on the attached feel free to contact either (b) (6) or myself.

We'd greatly appreciate a timely response.

Thanks,

(b) (6)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Cost Estimate  
**Date:** Wednesday, July 09, 2014 8:23:33 AM

---

(b) (6), (b) (7)(C)

Thank you.

(b) (6), (b) (7)(C)

You concur?

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, July 09, 2014 8:13 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Cost Estimate

Looks good to me

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 2:33 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) Fence Replacement Cost Estimate

Gents:

In response to ORMB's request for a PADOMA (ROM) for the (b) (7)(E) Fence in YUMA, below is the proposed response to ORMB.

Yes, the basis of the PADOMA (ROM) is \$ (b) (5) .

(b) (5), (b) (7)(E)

(b) (7)(E)

(b) (5)

Project Management  
Real Estate  
Environmental  
Design  
Construction  
Construction Oversight

(b) (5)

**Total**

(b) (5)

I would appreciate a quick review and approval so that I can at least address this to their deadline by COB today.

Regards,

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 2:21 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Cost Estimate

Concur

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 1:57 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Cost Estimate

(b) (6), (b) (7)(C)

Excellent.

(b) (6), (b) (7)(C)

Do you concur?

Regards,

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 08, 2014 1:48 PM  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6)  
**Cc:** (b) (6) (b) (6)  
**Subject:** (b) (7)(E) Fence Replacement Cost Estimate

All,

(b) (5), (b) (7)(E)(E)

Project Management  
Real Estate  
Environmental  
Design  
Construction  
Construction Oversight

(b) (5)

**Total**

Thanks,  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure



Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Summary status of Work Activity 3051 (b) (7)(E) in Nogales  
**Date:** Thursday, October 30, 2014 12:39:44 PM

---

Just providing the Government's assessment of KBR's fix of the fence....

I am awaiting to see schedule. Plan to urge them to expedite. December seems unreasonable to me...

---

**From:** (b) (6)  
**Sent:** Thursday, October 30, 2014 11:22 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Summary status of Work Activity 3051 (b) (7)(E) in Nogales

They should have the foundation hole filled in today. They have rebar being delivered to the site tomorrow. (b) (5)

(b) (5)

(b) (5)

(b) (6), (b) (7)(C), PE, CCP, PMP

LMI

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 30, 2014 11:07 AM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Summary status of Work Activity 3051 (b) (7)(E) in Nogales

Why do long?

---

**From:** (b) (6)  
**Sent:** Thursday, October 30, 2014 06:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Summary status of Work Activity 3051 (b) (7)(E) in Nogales

I asked about schedule when I was on-site yesterday. Cerrudo owes KBR an updated schedule. We should be getting that schedule from KBR in the next couple of days.

Based on my experience and looking at the site, (b) (5)

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 30, 2014 9:26 AM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Summary status of Work Activity 3051 (b) (7)(E) in Nogales

(b) (6)

What is your expectations when this will be done?

---

**From:** (b) (6)  
**Sent:** Thursday, October 30, 2014 12:46 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** FW: Summary status of Work Activity 3051 (b) (7)(E) in Nogales

(b) (6), (b) (7)

Per your request, here's a brief summary on the status of Work Activity 3051; (b) (7)(E) fence blowout in Nogales, with a few demo photos taken earlier this week and some progress photos as well, current as of the last 24/48 hours.

**Current Status:**

- (b) (5), (b) (7)(E)  
The materials were stockpiled on site some of which have been slated for potential use as riprap for repair of the damaged sections of (b) (7)(E) Wash.
  - See attached images from 10-22
- (b) (5), (b) (7)(E)
- The site spoils are also being utilized on the repair of (b) (7)(E) Road Repairs (blow out), which have been transported and stock piled on site to make repairs starting this week.
- (b) (6) met with the Site Superintendent and our KBR Sector Manager on Tuesday, for a review of the current progress and approach, which he agreed with on the methods and materials being utilized, discussions included the following:

(b) (5), (b) (7)(E)

- See current images for work as of this week
  - Progress Pictures 10-27
  - Progress Pictures 10-28

**Summary of Steps for Completion:**

(b) (5), (b) (7)(E)

V/R

(b) (6)

(b) (6)  
*Project Manager – CTIMR*  
**KBR**

*Area 2, Tucson / Yuma, Arizona*

*e-mail : e-mail :* (b) (6)

*Office Phone #* (b) (6)

*Cell #* (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) 3051 Progress update 11/20/14  
**Date:** Thursday, November 20, 2014 8:27:19 PM  
**Attachments:** [3051 Images.pptx](#)

---

Gents:

I had to reach back to (b) (6), (b) (7)(C) and KBR to get you the information you requested on how long (b) (7)(E) fence.

The initial blowout pictures are attached and I sent you all the latest pictures yesterday.

Below is the raw chronology with dates as to the time line. Do note two gaps (pauses) in the time line due to weather (highlighted).

It certainly took longer than what I believe may have been the expectations, yet after our last PMR I have seen a real press to get this completed.

I will ask (b) (6), (b) (7)(C) to conduct with our team a post mortem analysis.

Welcome your thoughts, questions or comments.

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Thursday, November 20, 2014 4:47 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: 3051 Progress update 11/20/14

(b) (6), (b) (7)(C)

(b) (7)(E) (b) (7)(E) (fence collapse) Time Line of Key Major Events;

(b) (7)(E)

(b) (7)(E)

All correspondence to date have been captured and maintained on file for future reference.

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 20, 2014 10:54 AM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: 3051 Progress update 11/20/14

Folks, I am having difficulty getting into my files from home. Can you provide me the timelines of the (b) (7)(E) collapse from beginning to end. I filled in some of the ones I was able to find on old emails.

(b) (7)(E)

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6)  
**Sent:** Thursday, November 20, 2014 7:28 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** 3051 Progress update 11/20/14

(b) (6), (b) (7)(C)

(b) (7)(E)



(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

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(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)



(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)



(b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Schedule Concern/Summary  
**Date:** Monday, May 11, 2015 8:29:49 AM

---

Thanks. Good clarification.

So the adjustment would be one mod IAA and one new IAA.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, May 11, 2015 08:23 AM  
**To:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Schedule Concern/Summary

Just to make sure everyone is clear – we have two IAA actions working concurrently. (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, May 11, 2015 8:22 AM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** (b) (7)(E) Schedule Concern/Summary

All – we will need to address these schedule concerns and summary from (b) (6), (b) (7)(C)

(b) (5)

(b) (5), (b) (7)(E)



(b) (6), (b) (7)(C)

Special Projects Analyst, Business Operations Division

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Blackberry: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Schedule Update.  
**Date:** Monday, May 18, 2015 1:37:11 PM

---

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]

Thanks!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, May 18, 2015 1:32 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
[Redacted]  
[Redacted]; (b) (6), (b) (7)(C)  
[Redacted]  
**Cc:** (b) (6), (b) (7)(C)  
[Redacted]  
**Subject:** Schedule Update.

Attached is the (b) (7)(E) Schedule based on what I heard at today's Stand-up Call,  
statused through today. (b) (5), (b) (7)(E)  
[Redacted]  
[Redacted]

Thanks.

Regards,

(b) (6), (b) (7)(C), DM, PMP

Sr. Program Management Consultant (Scheduling)  
Business Operations Division  
E3 Federal Solutions, LLC  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, May 15, 2015 4:28 PM

**To:** (b) (6), (b) (7)(C) (b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: PRD\_NC EPT STN Replace (b) (7)(E) Primary Fence\_v7 jfc 051515.docx

My suggested edits (all minor) are reflected in the attached document. Thanks (b) (6), (b) (7)(C)!

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, May 15, 2015 12:55 PM

**To:** (b) (6), (b) (7)(C) (b) (6)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: PRD\_NC EPT STN Replace (b) (7)(E) Primary Fence\_v7 jfc 051515.docx

All,

Attached you will find the latest draft versions of the (b) (7)(E) PRDs. These draft PRDs incorporate the changes discussed during the PRD development call yesterday, and include updated risk registers.

We're looking to finalize the draft. Please look over the document. If you have any comments or changes, let us know by COB Monday what those changes might be and we will incorporate them into the document.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Program Management Analyst, Business Operations  
Strategic Analysis, Inc.  
Border Patrol Facilities & Tactical Infrastructure PMO

Facilities Management & Engineering

Phone: (b) (6), (b) (7)(C)

E-mail: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)  
**Date:** Thursday, June 04, 2015 5:30:28 PM

---

Non here

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 04, 2015 05:28 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** Re: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

None on my part.

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 04, 2015 05:10 PM  
**To:** (b) (6); (b) (6); (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

(b) (5), (b) (7)(E)  
Please advise if you have any concerns.

Thanks

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6)  
**Sent:** Thursday, June 04, 2015 11:29 AM  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C); (b) (6), (b) (7)(C);

(b) (6)

Subject: RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Confirmed by Baker.

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From: (b) (6)

Sent: Thursday, June 04, 2015 9:55 AM

To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

(b) (6)

Subject: RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

8 End Caps are required for each 8-bollard panel and each panel (b) (7)(E) (b) (7)(E) at (b) (7)(E) would require (b) (7)(E) 5280 feet/mile X 8 end caps/panel X 1 panel (b) (7)(E) End Caps.

(b) (7)(E) is closer to (b) (7)(E) so the extra end caps would allow for the small segment on the other side of the (b) (7)(E) plus waste/damage/spares/contingency.

I will run this by the Baker engineers for confirmation.

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)



Sent: Wednesday, June 03, 2015 1:25 PM

To: (b) (6) ; (b) (6), (b) (7)(C) | (b) (6)  
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6)

Subject: [EXTERNAL] Yuma End Caps and Call Notes from 6/3

All - Please see (b) (6), (b) (7)(C) email below regarding Yuma End Caps for discussion on tomorrow's call.

Attached you'll find the notes from today's call.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst, Business Operations Division

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Blackberry: (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 03, 2015 12:18 PM

To: (b) (6), (b) (7)(C) | (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: Yuma End Caps

(b) (6), (b) (7)(C)

As requested:

(b) (5), (b) (7)(E)

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma Sector

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Cc:** (b) (6) (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Re: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)  
**Date:** Thursday, June 04, 2015 5:31:20 PM

---

Copy. I will make it happen.

(b) (6), (b) (7)(C),

Do we need to fill any documentation out to take custody of the caps?

Respectfully,  
(b) (6), (b) (7)(C)  
Program Manager  
Tactical Infrastructure M/R  
Program Management Office  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 04, 2015 02:28 PM  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** Re: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

None on my part.

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 04, 2015 05:10 PM  
**To:** (b) (6) (b) (6) (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

Subject: RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

(b) (5), (b) (7)(E)

Thanks

(b) (6), (b) (7)(C)

-----Original Message-----

From:

(b) (6)

Sent: Thursday, June 04, 2015 11:29 AM

To:

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

Subject: RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Confirmed by Baker.

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From:

(b) (6)

Sent: Thursday, June 04, 2015 9:55 AM

To:

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

(b) (6)

Subject: RE: Yuma End Caps and Call Notes from 6/3 (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

8 End Caps are required for each 8-bollard panel and each panel (b) (7)(E) (b) (7)(E) at (b) (7)(E) would require (b) (7)(E) X 5280 feet/mile X 8 end caps/panel X 1 panel (b) (7)(E) nd Caps.

(b) (7)(E) is closer to (b) (7)(E) so the extra end caps would allow for the small segment on the other side of the (b) (7)(E) plus waste/damage/spares/contingency.

I will run this by the Baker engineers for confirmation.

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 03, 2015 1:25 PM

To: (b) (6); (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6)

Subject: [EXTERNAL] Yuma End Caps and Call Notes from 6/3

All - Please see (b) (6), (b) (7)(C) email below regarding Yuma End Caps for discussion on tomorrow's call.

Attached you'll find the notes from today's call.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst, Business Operations Division

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Blackberry: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 03, 2015 12:18 PM

To: (b) (6), (b) (7)(C); (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: Yuma End Caps

(b) (6), (b) (7)

As requested:

(b) (7)(E), (b) (5)

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma Sector

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** Re: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)  
**Date:** Saturday, October 24, 2015 2:37:25 PM

Well done (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) thanks for working with (b) (6), (b) (7)(C) on transition and working on minutes.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Saturday, October 24, 2015 01:28 PM  
**To:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

All,

With the construction kickoff meeting of the (b) (7)(E) Fence Replacement project this week, we are going to make some changes to the current weekly calls.

- 10/26/15 will be our last joint call for the (b) (7)(E) and (b) (7)(E) Projects.
- (b) (7)(E) **Fence Replacement Project:** Weekly Construction Meetings will start with Granite on 11/10/15 @0900 (Yuma Time) due to the holiday that week. For the remainder of the project, we will have weekly Wednesday Construction phone calls @0900 (Yuma Time). Our first weekly call on Wednesday will be 11/18/15. A new invite will be sent out for the weekly construction meeting.
- (b) (7)(E) Fence Replacement Project: The protest is still underway so no change on that. Until we have change on the protest we will postpone the (b) (7)(E) calls. The only updates we will continue to have is the Real Estate updates. We can ensure folks are getting the

proper updates via email until we have more information on the protest. If ad hoc meetings are needed, we can do this as well. I will send out a new invite once we have more information.

Let me know if anyone has any concerns with these changes. **Talk to you all at our Last joint weekly meeting on 10/26/15.**

**Agenda (for 10/26/15)**

- (b) (7)(E) Fence Replacement
  - o Kickoff Meeting updates and follow-up on action items
  - o Weekly Meetings start 11/10/15 (due to holiday) – normal weekly calls will be every Wednesday.
- (b) (7)(E) Fence Replacement
  - o Protest Update
  - o Real Estate Update

(I'm not working on Saturday – this just got stuck in my inbox yesterday from travel ha ☺)

Thanks,

(b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**, PMP

Program Manager Lead for Projects and Milcon

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

-----Original Appointment-----



**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 12, 2015 9:30 AM

**To:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

**Cc:**

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C) | (b) (6)

**Subject:** (b) (7)(E) Daily Stand Up Calls

**When:** Monday, October 26, 2015 8:30 AM-9:00 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E)

## **INVITE UPDATED TO REFLECT ONCE WEEKLY CALLS (HELD ON MONDAYS AT SAME TIME)**

All – Please review the attached document with the notes/actions/attendees from last call. We'll prepare this for every call to help facilitate agenda and actions.

**If you need to add additional attendees, please do not forward invite. Please coordinate with (b) (6), (b) (7)(C) and we'll add as necessary.** This is meant to be a small, working group.

Thanks,

(b) (6), (b) (7)(C)

## **AGENDA**

**I. Meetings/Frequency/Attendees – (b) (6), (b) (7)(C)**

**II. Schedule Review – (b) (6), (b) (7)(C)**

**a. (b) (7)(E) Project**

**b. (b) (7)(E) Project**

**III. Outstanding Actions from last meeting**

**IV. Issues/Concerns**

**V. Adjourn**

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
(b) (6) (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
**Subject:** Re: (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)  
**Date:** Saturday, October 24, 2015 1:34:43 PM

---

Thanks,

(b) (6), (b) (7)(C), P.E.  
PMO Deputy Director

Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Facilities Management & Engineering  
Office of Administration  
U.S. Customs and Border Protection

24000 Avila Road  
Suite 5200  
Laguna Niguel, CA 92677

(b) (6), (b) (7)(C) Laguna Niguel Office  
D.C. Office  
fax  
cell

(b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's Proud Legacy"

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Saturday, October 24, 2015 10:28 AM  
**To:** (b) (6), (b) (7)(C) (b) (6)

(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
Subject: RE: (b) (6) (b) (7)(E) Daily Stand Up Calls (Meeting Changes and Agenda for 10/26/15 Meeting)

All,

With the construction kickoff meeting of the (b) (7)(E) Fence Replacement project this week, we are going to make some changes to the current weekly calls.

- 10/26/15 will be our last joint call for the (b) (7)(E) and (b) (7)(E) Projects.
- (b) (7)(E) **Fence Replacement Project:** Weekly Construction Meetings will start with Granite on 11/10/15 @0900 (Yuma Time) due to the holiday that week. For the remainder of the project, we will have weekly Wednesday Construction phone calls @0900 (Yuma Time). Our first weekly call on Wednesday will be 11/18/15. A new invite will be sent out for the weekly construction meeting.
- (b) (7)(E) Fence Replacement Project: The protest is still underway so no change on that. Until we have change on the protest we will postpone the (b) (7)(E) calls. The only updates we will continue to have is the Real Estate updates. We can ensure folks are getting the proper updates via email until we have more information on the protest. If ad hoc meetings are needed, we can do this as well. I will send out a new invite once we have more information.

Let me know if anyone has any concerns with these changes. **Talk to you all at our Last joint weekly meeting on 10/26/15.**

**Agenda (for 10/26/15)**

- (b) (7)(E) Fence Replacement
  - Kickoff Meeting updates and follow-up on action items
  - Weekly Meetings start 11/10/15 (due to holiday) – normal weekly calls will be every Wednesday.

- (b) (7)(E) Fence Replacement
- o Protest Update
- o Real Estate Update

(I'm not working on Saturday – this just got stuck in my inbox yesterday from travel ha ☺)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 12, 2015 9:30 AM

**To:** (b) (6), (b) (7)(C)

(b) (6) | (b) (6), (b) (7)(C)

| (b) (6) | (b) (6)

| (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) | (b) (6), (b) (7)(C) | (b) (6)

(b) (6), (b) (7)(C) | (b) (6)

**Subject:** (b) (7)(E) Daily Stand Up Calls

**When:** Monday, October 26, 2015 8:30 AM-9:00 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E)

**INVITE UPDATED TO REFLECT ONCE WEEKLY CALLS (HELD ON MONDAYS AT SAME TIME)**

All – Please review the attached document with the notes/actions/attendees from last call.

We'll prepare this for every call to help facilitate agenda and actions.

**If you need to add additional attendees, please do not forward invite. Please coordinate with (b) (6), (b) (7)(C) and we'll add as necessary.** This is meant to be a small, working group.

Thanks,

(b) (6), (b) (7)(C)

## **AGENDA**

- I. Meetings/Frequency/Attendees – (b) (6), (b) (7)(C)**
- II. Schedule Review – (b) (6), (b) (7)(C)**
  - a. (b) (7)(E) Project**
  - b. (b) (7)(E) Project**
- III. Outstanding Actions from last meeting**
- IV. Issues/Concerns**
- V. Adjourn**

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Award (UNCLASSIFIED)  
**Date:** Friday, September 25, 2015 6:07:42 PM

---

Classification: UNCLASSIFIED  
Caveats: NONE

Thanks (b) (6), (b) (7)(C) it was a team effort for sure. (b) (6) and one of our lawyers (b) (6) have worked very long hours for the last two weeks to get us here this afternoon. And just a ton of people have really gone above and beyond...

(b) (6), (b) (7)(C) gets a LOT of the credit too, he's a Super-PM and a tremendous asset for your org. I certainly couldn't have done my job without the leadership and knowledge that he provided on a daily basis.

(b) (6)

(b) (6)  
Tactical Infrastructure Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, September 25, 2015 4:45 PM  
**To:** (b) (6) (b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** [EXTERNAL] Re: (b) (7)(E) Fence Replacement Award (UNCLASSIFIED)

(b) (6), (b) (7)(C) you (b) (6), (b) (7)(C) abd (b) (6), (b) (7)(C) are rockstars!!! You did the impossible and made it look easy - now I can go to pupatella for my peoles food!

**From:** (b) (6)  
**Sent:** Friday, September 25, 2015 05:42 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

Subject: (b) (7)(E) Fence Replacement Award (UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

All,

(b) (7)(E) Fence Replacement was successfully awarded shortly after 4pm Central Time this afternoon.  
Congratulations to everyone who had a hand in this monumental achievement!!

Enjoy the good news and have a wonderful weekend!

(b) (6)

(b) (6)

Tactical Infrastructure Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

Classification: UNCLASSIFIED  
Caveats: NONE





Outstanding – Great team effort \_ (b) (6), (b) (7)(C) are you ready for the trump wall?

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, September 24, 2015 5:38 PM

**To:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6)

**Subject:** (b) (7)(E) Fence Replacement Award (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

All,

Just a quick note to let everyone know that the (b) (7)(E) Fence Replacement project was successfully awarded to Granite Construction this afternoon.

Congratulations to everyone who had a hand in achieving this significant accomplishment!

(b) (6)

(b) (6)

Tactical Infrastructure Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: Urgent (b) (7)(E) Breach WO3051mobilization  
**Date:** Sunday, July 27, 2014 9:17 05 PM  
**Attachments:** [image002.png](#)

---

Awareness. I'll track it tomorrow. Seems that action is being worked. See picture below.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, July 27, 2014 03:31 PM  
**To:** (b) (6) (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

(b) (5)

---

**From:** (b) (6)  
**Sent:** Sunday, July 27, 2014 5:27 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

I have a couple of questions about the proposed approach. This should be discussed on the daily call tomorrow morning. I look forward to seeing the approximate costs later this evening.

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, July 27, 2014 2:46 PM  
**To:** (b) (6)  
**Cc:** (b) (6) (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

Understood and agree. I have FM&E engineers also reviewing the estimate when I receive it tonight. They can look at the pictures and estimate tomorrow morning and hopefully by the time we start our day, they will have had time to provide their input into the execution strategy.

Thank you,

(b) (6), (b) (7)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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This e-mail, including any attached files, may contain confidential and privileged information for the sole use of the intended recipient. Any review, use, distribution, or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive information for the intended recipient), please contact the sender by reply e-mail and delete all copies of this message.

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**From:** (b) (6)  
**Sent:** Sunday, July 27, 2014 10:40 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Urgent (b) (7)(E) Breach WO3051mobilization

(b) (6)

Urgent (b) (7)(E) Breach WO3051

After reviewing the images and discussing with (b) (6), (b) (7)(E) and (b) (6), (b) (7)(E) this will be a substantial effort:

- Sections appear to be snapped off at grade (b) (5), (b) (7)(E)
- Remaining upright sections are damaged and will need to be repaired as well
  - This may require that they too are removed
  - From the images may be another 3-4 sections
- (b) (5), (b) (7)(E)
  - Excavation of current grade beam
  - Setting new columns (b) (7)(E)
  - Harvest most of the bollards and gates from the damaged sections
- The work will require:
  - Surface water subsides
    - Remove downed sections of fence
    - Clear out debris
  - Ground will need to dry out
    - Excavate grade beam
    - (b) (5), (b) (7)(E)

(b) (6), (b) (7)(C) is in route from Ajo, should be on site approx. 13:30 or so

- He will inventory and assess the damage
- Explore interim solutions until materials are procured, ground conditions stabilize and weather subsides
- Will develop solutions to secure the breach until work can begin
  - Normandy barriers etc...
  - Look at access routes to enter the wash
- Driving a white Nissan pickup 4 x 4
- ETA 13:30-14:30

(b) (7)(E)

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

KBR

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

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